

Lancaster County Sheriff's Office

5 Year Budget Plan- 2023-2028

Sheriff Barry S. Faile

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5 Year Budget Plan Overview

In an effort to help Lancaster County Administration and Council better prepare for our future needs, we have prepared the following 5-year plan regarding our expected needs. This should be considered a living document as it may change as our county and our department change.

At the Lancaster County Sheriff's Office our primary goal and *mission is to provide efficient, innovative, and professional law enforcement services tailored to the needs of individual communities to improve their quality of life and keep them safe.* In order to fulfill our mission, we have set forth the following goals for the next year.

- 1. Continue to recruit, train, and retain high quality personnel with the highest moral standards.
- 2. Reduce crime within the jurisdiction and improve the quality of life for our citizens.
- 3. Continue to use innovative tactics, new concepts, and new technology to reduce crime and improve our efficiency to offer the highest level of service possible to our citizens.
- 4. Continue improving relationships and building trust with the community by creating partnerships in the community and engaging the public in our programs.
- 5. Maintain State Accreditation and National Accreditation.

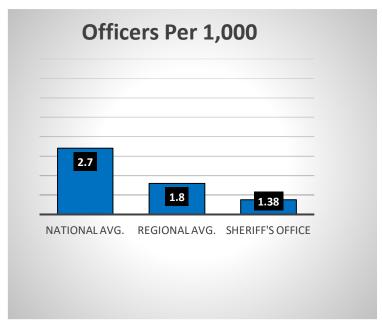
Vision Statement:

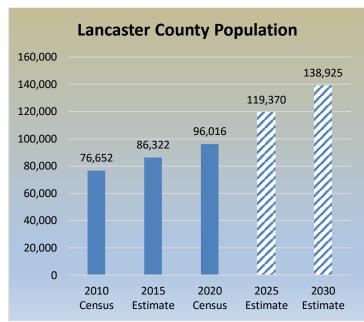
The Lancaster County Sheriff's Office will become the statewide standard in policing through our commitment to excellence, professionalism, and education.

The Lancaster County Sheriff's Office is a State and Nationally accredited agency. We are dedicated to maintaining the high standards that we have put in place. We have without a doubt the best group of employees in the State. Our personnel are dedicated team players and will do whatever is necessary to get the job done. Over the last few years, our peers and other outside entities have repeatedly recognized our agency and our personnel for their outstanding service. Each day we strive to become the statewide standard in Law Enforcement. We will continue to adapt and change as necessary to improve the quality of service that we provide. We are committed to doing whatever is necessary to improve our community. Over the next 5 years we intend to focus on improving our relationship with the community, maintaining/recruiting high quality personnel, and preparing our agency for future demands that will be placed on us as the county continues to grow.

Manpower

Managing the growth of the county, preparing for anticipated growth, and retaining qualified and trained personnel are areas of significant concern. Lancaster County is one of the fastest growing counties in South Carolina and the United States. Between 2010 and 2020 Lancaster County was the third fastest growing county in South Carolina, based on percentage growth, with over 25.26% growth from 2010 through 2020. Lancaster County has 549 square miles, so our population density has increased from 139.6 residents per square mile in 2010 to 174.9 residents per square mile in 2020. Using the 2030 estimate our population density would increase to 253.1 residents per square mile.





As of July 2022, the Sheriff's Office consists of 138 sworn positions (includes 18 Judicial Deputies and 10 School Resource Officers funded by the School District), 36 Correctional Officers, and 30 non-sworn support positions. As has been the case nationwide, staffing remains an ongoing area of concern.

The Lancaster County Sheriff's Office is responsible for Law Enforcement services throughout the County of Lancaster except for the City of Lancaster. The Sheriff's Office maintains multiple divisions that include Patrol, Investigations, Corrections, Judicial Services, Narcotics, and Support. The Sheriff's Office is an accredited agency through both the South Carolina Law Enforcement Accreditation Commission and The Commission for Accredited Law Enforcement Agencies (CALEA).

For comparative purposes the following information is from the 2021 Crime in the United States publication by the United States Department of Justice, table 71. County law enforcement staffing is not separated by population and is a national average of 2.7 sworn officers per 1,000 population. Municipal agencies are separated by geography and population; the same table shows that for a municipal department in the South Atlantic of 100,000 to 249,000 population the average is 1.8 sworn officers per 1,000 population. As indicated above, the Lancaster Sheriff's Office has 138 sworn positions authorized. For comparative purposes we will use the Lancaster County 2021 Census number of 100,336. Using that number, to meet the national average of county agencies the staffing level should be 271 sworn positions. Using the South Atlantic municipal number in our population range, the staffing level should be 181 sworn positions. By either measure, our 1.38 sworn officers per 1,000 population is very low.

This low ratio is particularly troublesome because the Sheriff's Office provides general law enforcement services to over 90% of the county population, which is atypical when many Sheriff's Offices provide services to 50 to 60% of their county's population with some below 15%.

5 Year Budget Plan Outline

The first section of this plan will outline the significant budgetary increases for each of the upcoming years on top of already budgeted amounts. No mention of budgetary accounts that are not anticipated to change will be made. Each subsequent year represents anticipated changes and assumes that the previous year's request was granted and applied to the budget. The following narratives address each request and provide a justification.

Requested Item/Personnel	Year 1 2023/2024	Year 2 2024/2025	Year 3 2025/2026	Year 4 2026/2027	Year 5 2027/2028
Uniformed Deputies- Includes Salary and Fringe Benefits, 1-time Equipment Cost	4 Deputies \$405,524	4 Deputies/ 1 COAP Deputy \$506,905	4 Deputies \$405,524	4 Deputies \$405,524	4 Deputies \$405,524
Investigators- Includes Salary and Fringe Benefits, 1-time Equipment Cost	2 Investigators \$245,036	1 Investigator/ VCTF Grant Expires \$245,036	1 Investigator \$122,518	1 Investigator \$122,518	1 Investigator \$122,518
Public Information Officer Includes Salary and Fringe Benefits, 1- time Equipment Cost	1 PIO \$83,553	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
4. Administrative Assistant- Investigations	1 Admin \$62,681	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
5. Records/Grants	Nothing Anticipated	1 Clerk \$62,681	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
6. Evidence Clerk	Nothing Anticipated	1 Clerk \$62,681	Nothing Anticpated	Nothing Anticipated	Nothing Anticipated
7. COAP Grant Coordinator	Nothing Anticipated	1 Non-Sworn \$71,784	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
8. Training	\$25,000	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
9. Overtime	Nothing Anticipated	\$50,000	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
10. Special Projects	\$70,000	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
11. Protective Equipment	\$20,000	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
12. Maintenance Service Agreements	\$57,184	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
13. Substation Rent	\$4,366	\$1,100	\$1,100	\$1,100	\$1,100

Uniformed Deputies

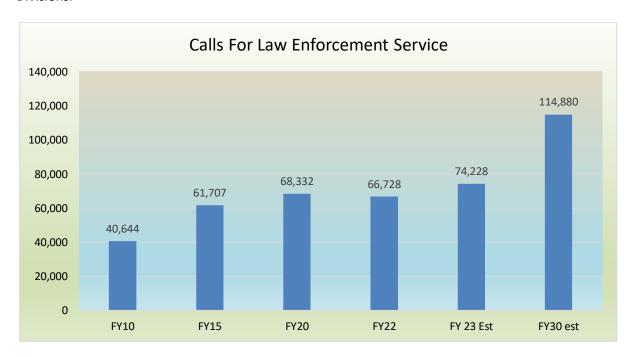
1.

A. Year 1- 4 Patrol Deputies

Presuming that Lancaster County continues to maintain the current population growth pattern, over the next ten years the number of District Deputies would need to increase to: District One – 27 deputies, District Two – 37 deputies, and District Three – 24 deputies. This equates to an increase of 19 deputies just within the districts. The Street Crimes Unit would need another deputy to grow to 4 deputies. This totals an increase of 20 deputies over ten years or 2 additional deputies per year within the Patrol Division just to maintain the current level of service. Of course, additional deputies are needed to address the existing overall shortfall discussed earlier. This request includes 2 positions for growth and 2 positions to address the current shortage. Even with 4 positions this would still only add 1 deputy per shift because we must staff 4 different rotations.

It is imperative that we continue to grow to keep up with growth in our county. The following statistics highlight our need to reach full staff and increase the number of deputies in our agency. As shown below, calls for service continue to increase. Calls for service have been steadily increasing over the last few years as the county continues to grow in population. Calls for service decreased for the first time in the last 12 years in 2020 due to the COVID pandemic. The rapid population increase in the Indian Land areas (District 1) has attributed to almost all our increases.

Data regarding calls for law enforcement service is inserted here as the vast majority are handled by the Patrol Division. Data points are historical data from Fiscal Year 2010, 2015, and 2020. The data point for 2030 is a projection using the same percentage increase from 2010 through 2020. It should be noted here that we feel the call for service number for 2020 is an outlier in that calls were down due to COVID-19. That said, the data shows a 64.1% increase in calls for service from 2010 through 2022. Fiscal Year to Date calls for service have us on course to reach an all-time high calls for service level in July of 2023. If these trends continue, calls for service will increase to 114,880 by Fiscal Year 2030. This is obviously a more significant percentage increase than population and if this comes to pass it will impact the number of additional deputies that will be needed in Patrol, as well as in other Divisions.



District 1 (Indian Land) is particularly problematic for us. The addition of numerous retail establishments, neighborhoods, and apartment complexes in the Indian Land area have caused specific issues that have strained our resources. Shoplifting incidents have drastically increased over the last few years. Most of that increase comes from the Indian Land area following the construction of the businesses that were not previously present. These businesses, apartment complexes, and tightly compacted neighborhoods have shown to be magnets for civil disturbances. Due to the number of additional neighborhoods and complexes it is nearly impossible for our staff to patrol all of them on a regular basis. The below charts represent a small sampling of the call for service increase created by this development. None of these locations were present in 2010. Fast forward to 2023, and the growth in that area is continuing. There are multiple apartment complexes and retail areas under construction or in the planning process.

Location	2017	2018	2019	2020	2021	2022
Walmart	447	535	580	630	531	566
Carolina Commons	178	168	147	189	183	181
Lowes	90	132	150	125	161	174
Redstone	13	91	143	169	171	282
Apartments- Indigo/Bailes Ridge	127	228	254	299	249	440
The Mason	0	0	7	56	95	232
The Court at Redstone	0	0	0	9	46	96

In preparation for what will come, we have researched neighboring areas that have fully developed retail areas. What we have found is that those agencies have significantly higher levels of larcenies than we do. A great deal of that difference is due to a higher frequency of retail and commercial theft. For example, the City of Rock Hill (population 74,372) has 47% more Larcenies than we do. As another example, the City of Pineville which has a population of less than 10,000 reports almost the same number of larcenies as we do, largely due to retail theft. We believe that this is what we can expect as the county continues to develop. We must have more resources to face these issues. Without additional resources, response times will increase, and our deputies will be spending less time in residential areas.



Uniformed Deputies (Continued)

Without the additional deputies, we will continue to be overwhelmed with calls for service, and the quality of service we are able to provide will steadily decline as the population and demand for service increase. Our response times will continue to increase, and we will be unable to provide the current level of service and protection. The chart below shows our anticipated need for uniformed patrol deputies over the next five years.

Progression of Manpower

Positions	Current	Year 1 2022/2023	Year 2 2023/2024	Year 3 2024/2025	Year 4 2025/2026	Year 5 2026/2027
District 1- Patrol	21	25	27	29	32	34
District 2- Patrol	29	29	31	33	33	35
District 3- Patrol	19	19	19	19	21	21
Traffic/Street Crimes Unit	5	5	5	5	6	6



Investigations

2. **Year 1- 2 General Investigators**- Presuming that Lancaster County continues to maintain the current population growth pattern, over the next ten years the number of Investigators would need to increase to: Criminal Investigations – 14 deputies, Drug Task Force – 8 deputies, and Violent Crime Task Force – 6 deputies. This equates to an increase of 6 deputies just within this division. This totals an increase of 6 deputies over ten years or just over one deputy every other year within the Investigations Division just to maintain the current level of service. Of course, additional deputies are needed to address the existing overall shortfall discussed previously. This request includes 1 position to account for growth and 1 position to address the shortage. The shortage of investigators is critical due to the growth of the County. As the county continues to go, more cases requiring investigation will also increase. While Patrol deputies handle the initial response to violent crimes, these incidents by their very nature require a skilled Investigator to properly investigate the crime and successfully prosecute the case.

Year 2- Violent Crime Task Force Lieutenant- In October of Year 2 the Violent Crime Task Force Grant (3 Year grant) will be expiring. The VCTF has been a great success. We have partnered with the City Police Department and the Solicitor's Office to put together a team of 7 (5 Investigators/2 Solicitors) members that can focus on reducing and prosecuting violent crime throughout the county.

Year 2-5- Additional General Investigators as outlined above and below in the chart.

Progression of Manpower

Positions	Current	Year 1 2023/2024	Year 2 2024/2025	Year 3 2025/2026	Year 4 2026/2027	Year 5 2027/2028
Investigators	14	16	16	17	18	19
Narcotics Officers	6	6	7	7	7	7
Crime Scene Investigators	5	5	5	5	5	5
Domestic Violence Investigator	1	1	1	1	1	1

Support Services

- 3. **Public Information Officer:** We are requesting this new position so that we can hire a full-time dedicated Public Information Officer (PIO). Currently, PIO duties are split between several people. We have seen a tremendous increase in the complexity and number of Freedom of Information Act and discovery requests that we receive. These requests typically consume most of our staff attorney's time each day. Requests from the media have also increased. In addition, our use of social media and other communication platforms has also increased. Having a dedicated PIO would allow a single person to focus on communication with the public and free up several current employees to do their primary assignments.
- 4. Administrative Assistance-Investigations: This request will allow us to hire an administrative assistant for the Investigations Division. During the COVID pandemic the court system was almost completely shut down causing a significant backlog of criminal cases. During the same time the county has experienced extreme growth increasing the number and complexity of criminal cases. These issues combined have strained our investigative division. The recruitment and retention of sworn deputies has declined, forcing us to look for non-sworn personnel to fulfill roles traditionally filled by deputies. The purpose of this position will be to assist with administrative tasks within the investigation division which frees up investigators to focus on their assigned cases. This also assists the Solicitor's Office by eliminating any delay in the criminal justice process, ensuring that cases are adjudicated in a timely manner. These tasks will include handling case file preparation to ensure cases are quickly and efficiently handled by the court system, working as a liaison between the Investigations Division and the Solicitor's office to assist in case preparation and management, preparing various administrative reports, assisting victim's in case preparation, managing and communicating case priority levels, and assisting investigators with administrative tasks (research, file building, victim communication, etc.). This position will improve the quality of criminal cases prepared by our agency and decrease the amount of time required to bring those cases before the appropriate court of jurisdiction, ensuring there is no delay in the adjudication process. The ability to expedite completed case folders to the Solicitor's Office should help with moving cases successfully through the court system in an expeditious manner, thereby reducing the Average Daily Population at the Lancaster County Detention Center in addition to seeing that justice is served effectively and promptly.
- 5. **Records Clerk**: We are requesting that an additional records clerk be hired in **Year 2.** As calls for service increase on the street, the amount of paperwork that flows through the office increases by a like amount. An additional position is necessary to keep up with those increases.
- 6. **Evidence Clerk:** We are requesting that an additional evidence clerk be hired in **Year 2**. As calls for service increase on the street, the amount of evidence that flows through our property room increases by a like amount. If we are not able to keep up with the disposal of evidence that is no longer needed, our storage area will quickly reach its maximum level. An additional position is necessary to keep up with those increases.
- 7. **COAP Grant Coordinator and Deputy:** In **Year 2** we will be requesting that the COAP Grant Coordinator position and the COAP Deputy be continued following the expiration of a 4-year grant.

Budget Line Items

- 8. **Employee Training:** We are requesting that \$25,000 be added to the training budget to support an increase in scenario-based training and other specialized training. This additional money will be used to increase the advanced training that we provide for our officers. In order to maintain our high standards, we must train our personnel beyond the minimum standard.
- 9. **Overtime:** We will be requesting an increase in our overtime budget in FY2024 to cover the cost of increased training requirements. We have an outstanding training program however we cannot afford to take deputies from their primary assignments to attend training. We are therefore forced to have deputies attend training on their scheduled days off, which must be compensated with overtime pay.
- 10. **Special Projects: Parking Lot Seal and Stripe-** Our parking lot at the main campus needs attention. We have multiple potholes, cracking, and fading space markers. We are requesting additional funding to repair and repaint our parking lot. Painting and Carpet-We are requesting to replace carpeting and repaint several high traffic areas of the main Sheriff's Office.
- 11. **Protective Equipment:** We are requesting a 1 time increase of \$20,000 for this line item. The additional funding will be used to replace the aging protective equipment for our Crowd Control Team and SWAT Team.
- 12. **Maintenance Service Agreements:** Throughout 2022 we have acquired several software applications that have or will greatly improve our operations. Like most all software programs they require annual maintenance fees to provide service, support, and licensing.
- 13. **Substation Rent:** We are requesting this increase to cover the cost of the annual rent increase for the substation in Indian Land.

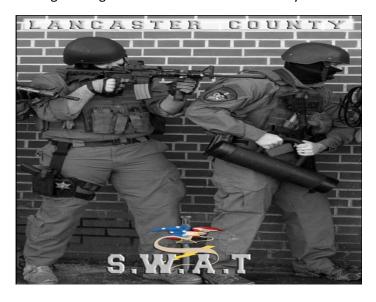


Capital Requests

These requests are based on expected capital needs for the next five years.

Requested Capital	Year 1- 2022/2023	Year 2 2023/2024	Year 3 2024/2025	Year 4 2025/2026	Year 5 2026/2027
Vehicle Expenditure Increase	\$1,705,000	\$1,265,000	\$1,265,000	\$1,265,000	\$1,265,000
Generators for CSI and Evidence	\$150,000	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated

- 1. **Capital Request:** Annual Vehicle Expenditure: We are requesting \$1,705,000 for the capital vehicle replacement fund. We have prepared a vehicle replacement program after a thorough review of our vehicle fleet. To meet County policy and stay in line with accepted best practices we should be replacing approximately 23 vehicles in our fleet each year. The current allotment for vehicle replacement is simply not sufficient. Currently there are 31 front line vehicles out of compliance with County Policy in service. These vehicles are either out of compliance due to the mileage or the age of the vehicle. Although the vehicle money received last year was a great benefit it was not enough to bring us into compliance. The additional requested money will allow us to replace 31 vehicles and get us to compliance so that we can drop back to a maintenance program of approximately 23 vehicles per year. The 2022 patrol vehicle total cost (base price plus upfit of police equipment) was approximately \$55,000.
- 2. **Capital Request:** Generator for Crime Scene: The current generator at the Crime Scene and Evidence building needs replacement. This generator was originally moved from the old Founders Federal Credit Union building that is now occupied by EMS. EOC has advised that it is leaking oil and needs replacement. At the same time, we are in the planning process for the new evidence storage facility. We would like to purchase one generator that will be sufficient to power both buildings. The generator on the evidence facility is mandated by CALEA Accreditation.



Detention Center

At the Lancaster County Detention Center our primary goal and mission is to **provide efficient**, **innovative**, **and professional correctional services which protects the citizens of Lancaster County by creating a safe**, **secure**, **and humane place of incarceration**. To fulfill our mission, we have set forth the following goals for the next year.

- 1. Continue to recruit, train, and retain high quality personnel with the highest moral standards.
- 2. Continue to search for innovative and efficient means of conducting business and continually strive to upgrade current technology.
- 3. Work with Lancaster County Administration and Council to increase staffing to level recommended by the Association of Counties' staffing assessment.
- 4. Work with Council, County Administration, and within our own budget to upgrade, repair, or replace the aging facility's infrastructure and commercial appliances used in the facility. This includes preparing for the construction of a new detention.

Since 2009, the Sheriff's Office and Detention Center have made unbelievable strides in the level of professionalism and service that we provide to the citizens in Lancaster County. We have also shown the ability to adapt and change as necessary to improve our quality of service. That ability and willingness to change has led to great improvements in our service. We have completely rewritten the Detention Center Policy and Procedures manual, improved the hiring process to ensure our personnel meet the highest standards, improved our processes to streamline efficiency, and implemented a new corrections management software.

Although we have made great strides, we do have several weak areas that need improvement within the Detention Center. The County of Lancaster has experienced dramatic growth which greatly impacts our Detention Center. These increases make it difficult for our current staff to meet the needs of the facility safely and adequately.

Our most prevalent weaknesses are aging technology and infrastructure. Our Detention Center was built in the late 1970s and is currently outdated, inefficient, plagued with safety issues, and overcrowded. We have started the planning process for a new facility that is needed to replace the current center. A special 1 cent sales tax was passed in November 2020 to fund the new facility. Planning for the construction of a new facility is currently underway.

Detention Center Budget Outline

The first section of this plan will outline the significant requested and anticipated increases for each of the upcoming years on top of already budgeted amounts. No mention of budgetary accounts that are not anticipated to change will be made. Each subsequent year represents anticipated changes and assumes that the previous year's request was granted and applied to the budget. The following narratives address each request and provides a justification for it.

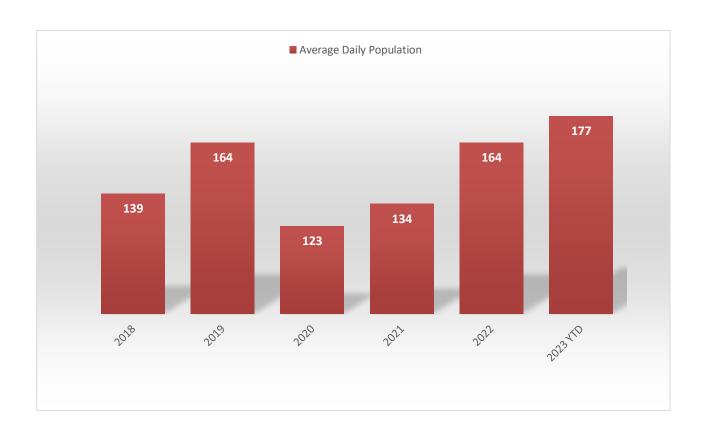
Requested Item/Personnel	Year 1 2022/2023	Year 2 2023/2024	Year 3 2024/2025	Year 4 2025/2026	Year 5 2026/2027
Correctional Officers	4 C/O \$338,572	2 C/O \$169,286	2 C/O \$169,286	2 C/O \$169,286	2 C/O \$169,286
2. Contractual Services	\$27,943	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
3. Supplies/Food	\$43,116	Nothing Anticipated	Nothing Anticipated	Nothing	Nothing Anticipated
4. York Technical College Apprenticeship Program	\$30,000	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated
5. Capital Projects	\$29,182	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated	Nothing Anticipated

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LCDC Inmate Population

Our facility currently has 121 beds. Every year we are cited by the Department of Corrections for issues that relate to overcrowding. Our biggest issue with our population occurs because we do not have enough maximum-security space for our growing number of violent inmates. 36 % of our space is barrack-style housing designed for trustees who have been sentenced. On average, less than 5 % of our inmate population falls into this category. In 2019, we were granted a waiver from SCDC which temporarily allows us to house low level pre-trial inmates in this space. Although this has helped, we are still in dire need of a larger facility.

In 2018 our average daily population was 139. The highest census throughout 2018 was recorded at 168 inmates. In 2019, the average daily population was 164 and the highest recorded population is 211. On an average day, we have approximately 40-60 inmates sleeping on the floor with just a mattress. These record high numbers continued into 2020 unitl the COVID 19 Pandemic struck. When this occurred a number of factors greatly reduced our jail population to an average daily population of 123. In 2021, the average daily population began rising again towards pre-pandemic levels. In 2022 our average daily population returned to 164 and has reached an all-time high of 177 year-to-date in 2023.



Manpower

1. Correctional Officers: \$338,572 (Salary, benefits, uniforms, and equipment)

In December of 2018, we received a staffing assessment completed by Robert Benfield from the South Carolina Associations of Counties. Mr. Benfield's assessment recommended 39 personnel for the existing detention center. We are still 2 correctional officers short of Mr. Benfield's minimum staffing recommendation. Proper staffing is essential to ensure so that we can adequately and safely operate the facility. During preparations for a lawsuit that stems from a 2014 incident in the Detention Center, the lack of personnel in the Detention Center despite the Association's recommendation was a major point of contention. It will continue to be so, until we meet the minimum recommended level of staffing. In addition, the new Detention Center that has been approved will require more staff than we currently have. We need to increase our staffing gradually over the next few years so that we do not have a significant increase all at one time.

*Special Note: In December 2021 the Data Collaborative for Justice at the John Jay College of Criminal Justice released a study entitled "Understanding Trends in Jail Populations, 2014 to 2019: A Multi-Site Analysis". One area of the study that was important laid out the national average to house an individual for a one-year period which was \$34,000. For the Lancaster County Detention Center's most recent annual Average Daily Population of 177.3 this would equate to \$6,028,200. The 2022-2023 Fiscal Year budget for the Detention Center is \$3,401,776; a difference of \$2,626,424. Since 73% of our Detention Center budget is personnel cost, this shows that we are significantly underfunded compared to the national average.



LCDC Budget Line Items

- **2. Contractual Services:** We are requesting \$27,943 to establish an online inmate search portal for citizens to use and enter into service contract for support and maintenance for our security control board.
- **3. Supplies Food/Beverage:** Our kitchen vendor has warned us to prepare for an 8.5% increase due to rising labor and food costs. In addition, it appears that we will have an approximately 6.5% shortfall in this year's budget to the rising jail population and increased average length of stay. Our Average Daily Population has returned to prepandemic levels and reached an all-time high of 163.8. Our average length of stay has also increased to a record high.
- **4. Apprenticeship Program:** We are requesting \$30,000 to enter the apprenticeship program with York Tech. York Tech has approached us about joining the program which provides Criminal Justice students at the college an opportunity to work part-time at a law enforcement agency while obtaining their degree. We believe that this program will be very beneficial to our recruitment efforts.



Capital Requests

- 1. **P-Cell Door Modification**: We are requesting a one-time expenditure of \$11,000 to retrofit doors in P-Cell with food delivery flaps. Due to overcrowding we have been forced to use this cell block to separate problem inmates. These doors do not have delivery flaps which means C/O's must open the door completely to conduct business with inmates. This has led to assaults on officers, other inmates, and escape attempts. A delivery flap would decrease these incidents by eliminating the need to open the door. This would provide a safer environment for both our staff and inmates.
- 2. **Recreation Yard Net**: We are requesting a one-time expenditure to construct a net type cover over the entire recreation yard. We have recently experienced a rash of contraband issues in the Detention Center that result from persons throwing contraband from the wooded area behind the jail into the recreation yard. Outside recreation is required by jail minimum standards and must be done weekly. We have instituted several new policies but need the netting installed as a fail-safe. Contraband in the jail is a serious issue that comprises the safety of everyone in the facility. It can lead to drug overdoses, officer and inmate assaults, and escape attempts. We must take every precaution to ensure contraband does not enter the facility.